

Schedule and Instructions, FÖ0442 Agricultural Cooperatives

The course will be held in Zoom. Use the Zoom-link: <https://slu-se.zoom.us/j/6419284660>

Spring semester 2021

Date	Time	Activity	Teacher	Literature & comments
Fri 26/3	13 ¹⁵ -16 ⁰⁰	Course introduction & Basics on agricultural markets	KH	-
Tue 30/3	13 ¹⁵ -16 ⁰⁰	Basics on cooperatives	KH	CA1; CA2 ¹ ; NSS; HH; MNÖ
Tue 6/4	13 ¹⁵ -16 ⁰⁰	Transaction cost theory	KH	CA7;OW; HKF; HLL
Fri 9/4	13 ¹⁵ -16 ⁰⁰	Agency theory & property rights theory	KH	CC; KE; CI
Tue 13/4	13 ¹⁵ -16 ⁰⁰	International outlook 1	KH	BH; KV; FL
Fri 16/4	13 ¹⁵ -16 ⁰⁰	Financing cooperatives	KH	CA12-14; KB
Tue 20/4	9 ⁰⁰ -12 ⁰⁰	'Digital meeting': LRF	PP	Compulsory ²
Fri 23/4	13 ¹⁵ -14 ⁰⁰	Q&A-session ³	KH	
Tue 4/5	9 ⁰⁰ -12 ⁰⁰	'Digital meeting': Lantmännen	PM	Compulsory
Fri 7/5	13 ¹⁵ -16 ⁰⁰	Guest lecture: Gustav Tibblin, Södra skogsägarna	GT	Compulsory
Tue 11/5	13 ¹⁵ -16 ⁰⁰	Corporate governance	KH	CA10&11; CBPO; KH; BHS
Tue 18/5	11 ¹⁵ -12 ⁰⁰	Q&A-session	KH	
	13 ¹⁵ -16 ⁰⁰	International outlook 2	KH	BH2; GC; TBS
Fri 21/5	13 ¹⁵ -16 ⁰⁰	Start, course essays	KH	-
Tue 25/5	9 ⁰⁰ -13 ⁰⁰	Home exam	-	All literature since March 30
Wed 26/5		Upload course essay to Canvas by midnight	-	-
Tue 1/6 ⁴	9 ¹⁵ -12 ⁰⁰	'Seminar' on course essays ⁵	KH	Compulsory
	13 ¹⁵ -16 ⁰⁰	'Seminar' on course essays		

Teachers:

KH = Karin Hakelius, Department of Economics, SLU (Ass Professor, leadership; Course leader & examiner)

PGM = Patrik G Myrelid, Head strategy analyst, Lantmännen (crop and grain cooperative)

PP = Petra Pilawa, Head of cooperative development, LRF (the Federation of Swedish Farmers)

¹ Except section on "Public Policy Regarding Cooperatives".

² Students not being able to attend the compulsory activity/activities will be given an extra assignment, related to the compulsory activity/activities in question.

³ The Q&A-session gives a possibility to ask questions.

⁴ Upload your reflection on the 'digital meetings' held on April 20 and May 5 no later than June 4.

⁵ The 'seminar' program/schedule will be uploaded to Canvas no later than noon, May 27. I will come back with more detailed information shortly.

GT = Gustav Tibblin, Head of member relations, Södra skogsägarna (forest owners' cooperative)

Comments to the Schedule

Hours and general comments

- The lectures will be uploaded to the course's Canvas-page on the day indicated in the schedule.
- Since we cannot meet IRL, I will arrange two sessions labeled 'Q&A-sessions', which are opportunities to ask questions (April 23, between 13¹⁵ and 14⁰⁰, and May 18, between 11¹⁵ and 12⁰⁰).

Individual tasks, the exam, and course-essay

- After the 'digital meetings' with LRF (April 20) and Lantmännen (May 4), I will give you some keywords related to the meeting and you will (individually) write a short reflection (1-2 pages) on the 'digital meetings'. The reflections should be uploaded in Canvas no later than Friday, June 4.
- The guest lecture on May 7 is compulsory to attend. It will be held digitally.
- The home exam on Tuesday, May 25, will focus on 'essay-questions', i.e., students are asked to explain/analyze/reflect upon some central issues from the course. You will get the home exam at 9 am and are supposed to send/upload it by 1 pm (May 25). I will get back to you on details on the exam.
- Course-essay (in pairs/trios): Choose a topic, related to agricultural cooperatives, that you find interesting. Write an essay, not exceeding 7 pages, having at least the following headings (you can add 'extra headings', if you like):
 - Background
 - Problem
 - Theoretical framework
 - Method
 - Empirical data
 - Analysis and results
 - Conclusions
- The re-exam will be held on Wednesday, August 18, between 9.00-13.00. More information concerning whether it will be a home exam will come.

Literature

After the course introduction, the literature can ONLY be found in Canvas, so you can download it.

Cobia and Anderson (CA) is a textbook that is not published (and never will be), hence it is not available to anybody. Jerker Nilsson (who earlier ran this course) has access to this book because he is one of the co-authors and he has an OK from the editors to use these chapters in this course. You will read some of the chapters of this book (see below – indicated by ‘CA1, 2, 7’, etc).

In addition to the CA-chapters, you will also read some articles, which cover areas not covered by Cobia and Anderson. A list of these is also found below.

Title	Code in lecture plan (x=chapter)	Size (pages)
Cobia, David & Bruce Andersson (eds). 2004. <i>Cooperatives: An Economic and Management Perspective</i> . (Prentice-Hall, Englewood Cliffs, NJ) (Under editing) Chapters 1, 2, 7, 10, 11, 12, 13, 14	CAx	206 ⁶
Nilsson, Jerker; Gunnar LH Svendsen & Gert Tingaard Svendsen. 2012. “Are large and complex agricultural cooperatives losing their social capital?”, <i>Agribusiness</i> , 28(2): 187-204.	NSS	16
Hakelius, Karin & Helena Hansson. 2016. “Measuring changes in farmers’ attitudes to agricultural cooperatives: Evidence from Swedish agriculture”, <i>Agribusiness</i> , 32(4): 531-546.	HH	13
Morfi, C; J Nilsson & H Österberg. 2018. Why farmers involve themselves in co-operative district councils. <i>Annals of Public and Cooperative Economics</i> , 89(4): 581-598.	MNÖ	16
Williamson, Oliver. 2008. “Outsourcing: Transaction cost economics and supply chain management”, <i>Journal of Supply Chain Management</i> , 44(2): 5-16.	OW	10

⁶ Chapter 1: 21 pages, chapter 2: 24 pages, chapter 7: 24 pages; chapter 12: 25 pages; chapter 13: 27 pages, chapter 14: 43 pages; chapter 10: 20 pages; and chapter 11: 22 pages - all written with double spacing.

Title	Code in lecture plan (x=chapter)	Size (pages)
Hakelius, Karin; Kostas Karantininis & Li Feng. 2013. "The resilience of the cooperative form: Cooperative beekeeping by Swedish cooperatives". In Ehrmann, Windsperger, Cliquet & Hendrikse (eds): <i>Network Governance. Alliances, Cooperatives and Franchise Chains</i> . Berlin: Springer Verlag: 127-147.	HKF	19
Hess, Sebastian; Lena W Lind & Se Liang. 2012. "Farmers' perceived transaction costs in relation to slaughterhouses of different ownership structure", <i>Agribusiness</i> , 29(1): 96-111.	HLL	14
Chaddad & Cook. 2004. "Understanding new cooperative models: An ownership-control rights typology", <i>Review of Agricultural Economics</i> , 26(3): 348-360.	CC	17
Eisenhardt, Kathleen. 1989. "Agency theory: An assessment and review", <i>The Academy of Management Review</i> , 14(1): 57-74.	KE	16
Chaddad, Fabio & Constantine Iliopoulos. 2012. "Control rights, governance, and the costs of ownership in agricultural cooperatives", <i>Agribusiness</i> , 29(1): 3-22.	CI	17
Bijman, Jos & George Hendrikse. 2003. "Co-operatives in chains: Institutional restructuring in the Dutch fruit and vegetable industry", <i>Journal on Chain and Network Science</i> , 3(2): 95-107.	BH	12
Kurakin, A & O Visser. 2017. Post-socialist agricultural cooperatives in Russia: a case study of top-down cooperatives in the Belgorod region, <i>Post-Communist Economies</i> , 29(2): 158-181.	KV	15

Title	Code in lecture plan (x=chapter)	Size (pages)
Fulton, Murray E & Kathy A Larson. 2009. "The restructuring of the Saskatchewan Wheat Pool: Overconfidence and agency", <i>Journal of Cooperatives</i> , 23: 1-19.	FL	16
Keeling Bond, J. 2009. "Corporate financial performance and board of director characteristics: A quantitative investigation", <i>Journal of Cooperatives</i> 22: 22-44.	KB	16
Chechin, Andrei; Jos Bijman; Stefano Pascucci & Onno Omta. 2012. "Decomposing the member relationship in agricultural cooperatives: Implications for commitment", <i>Agribusiness</i> , 29(1): 39-61.	CBPO	20
Hakelius, Karin. 2018. "Understanding the board of Swedish farmer cooperatives – Cases focusing on board composition and interaction patterns", <i>Journal of Co-operative Organization and Management</i> , 6(2): 45-52	KH	8
Bijman, Jos; Markus Hanisch & Gert van der Sangen. 2014. "Shifting control? The changes of internal governance in agricultural cooperatives in the EU", <i>Annals of Public and Cooperative Economics</i> , 85(4): 641-661.	BHS	18
Bijman, Jos & Dinghuan Hu. 2011. "The rise of new farmer cooperatives in China: Evidence from Hubei Province", <i>Journal of Rural Cooperation</i> , 39(2):99-113.	BH2	14
Grashuis, Jasper & Michael Cook. 2018."An examination of new generation cooperatives in the upper Midwest: Successes, failures, and limitations", <i>Annals of Public and Cooperative Economics</i> , 89(4): 623-644.	GC	14

Title	Code in lecture plan (x=chapter)	Size (pages)
Tefera, Delelegne A; Jos Bijman & Maja A Slingerland. 2017. "Agricultural co-operatives in Ethiopia: Evolution, functions and impact", <i>Journal of International Development</i> , 29: 431-453.	TBS	15
SUM, pages to read		492

'Digital Meeting', and Course Requirements

In connection with the 'digital meetings' with Lantmännen and LRF (May 4 and April 20), you should be well prepared. You should scrutinize the firms' websites (for links, see Canvas, or Google). If Lantmännen and/or LRF provide us with any written/digital material in advance, you should also read this material carefully. *During* the 'digital meeting' you should be active and curious – act as journalists to find out what may interest you!

It is compulsory to participate in the 'digital meetings', and the guest lecture (May 7), and the course essay 'seminars'. If you do not meet these requirements, you will be given another task (one for each activity you have been absent from), which will be much more time consuming for you, compared to if you had participated.

In order to pass the course, you have to participate in the compulsory activities presented above, and hand in the following *individual* task:

- Reflection on the 'digital meeting', treating the key terms handed to you by KH. Each reflection should be 1-2 pages. Upload in Canvas by June 4.

An additional requirement to pass the course is to take part in writing and presenting a course essay (in pairs/trios) – see above.

Looking forward to the course!

/Karin