

Preliminary Schedule and Instructions, FÖ0442 Agricultural Cooperatives

Spring semester 2022

Date	Time	Activity	Room	Teacher	Literature & comments
Fri 25/3	13 ¹⁵ -16 ⁰⁰	Course introduction & Basics on agricultural markets	Room S	KH	-
Tue 29/3	13 ¹⁵ -16 ⁰⁰	Basics on cooperatives	Room R	KH	CA1; CA2 ¹ ; NSS; HH; MNÖ
Fri 1/4	13 ¹⁵ -16 ⁰⁰	Reserve time ²	Room R	KH	
Tue 5/4	9 ¹⁵ -12 ⁰⁰	Reserve time	Room R	KH	
	13 ¹⁵ -16 ⁰⁰	Transaction cost theory	Room R	KH	CA7;OW; HKF; HLL
Fri 8/4	13 ¹⁵ -16 ⁰⁰	Agency theory & property rights theory	Room R	KH	CC; KE; CI
Tue 12/4	13 ¹⁵ -16 ⁰⁰	International outlook 1	Room R	KH	BH; KV; FL
Tue 19/4	13 ¹⁵ -16 ⁰⁰	Guest lecture: Johan Hedberg, ArlaFoods	Room R	JH	Compulsory
Fri 22/4	13 ¹⁵ -16 ⁰⁰	Financing cooperatives	Room R	KH	CA12-14; KB
Tue 26/4	All day	Study visit Lantmännen & LRF	N/A	PM & PP	Compulsory ³
Fri 29/4	13 ¹⁵ -16 ⁰⁰	International outlook 2	Room R	KH	BH2; GC; TBS
Tue 3/5	13 ¹⁵ -16 ⁰⁰	Start of course essays	Room R	KH	
Fri 6/5	13 ¹⁵ -16 ⁰⁰	Guest lecture: Henrik A Andersson, Södra skogsägarna	Room R	HAA	Compulsory
Tue 10/5	13 ¹⁵ -16 ⁰⁰	Corporate governance	Room U	KH	CA10&11; CBPO; KH; BHS
Fri 13/5	13 ¹⁵ -16 ⁰⁰	Supervision ⁴ , course essays	Room R	KH	
Tue 17/5	13 ¹⁵ -16 ⁰⁰	Reserve time	Room R	KH	
Tue 24/5	8 ⁰⁰ -12 ⁰⁰	Exam	Tentasal 2		All literature since March 25
Tue 31/5	9 ¹⁵ -12 ⁰⁰	'Seminar' on course essays	Room R	KH	Compulsory
	13 ¹⁵ -16 ⁰⁰	'Seminar' on course essays		KH	Compulsory
Fri 3/6	13 ¹⁵ -16 ⁰⁰	'Seminar' on course essays	Room R	KH	Compulsory

Teachers:

KH = Karin Hakelius, Department of Economics, SLU (Ass Professor, leadership; Course leader & examiner)

JH = Johan Hedberg, Regional Manager, ArlaFoods

PM = Patrik G Myrelid, Head strategy analyst, Lantmännen (crop and grain cooperative)

¹ Except section on "Public Policy Regarding Cooperatives".

² Reserve time is added to the schedule to handle, for example, that I get sick or you want me to elaborate on something in the course, leading to that I have to make changes to the schedule. Most of these occasions will not be used.

³ Students not being able to attend the compulsory activity/activities will be given an extra assignment, related to the compulsory activity/activities in question.

⁴ Those who wants to get help with their course essay can book a time with me during this afternoon.

PP = Petra Pilawa, Head of cooperative development, LRF (the Federation of Swedish Farmers)

HAA = Henrik A Andersson, Head of member relations, Södra skogsägarna (forest owners' cooperative)

Comments to the Schedule

Hours and general comments

- Should the Covid-19 situation be difficult, we will have to change at least some of the lectures to Zoom-lectures. This is also the case for the study visit to Lantmännen and LRF on April 26.
- The lectures will be uploaded to the course's Canvas-page on the day indicated in the schedule.
- All literature will be found in Canvas.

Individual tasks, the exam, and course-essay

- After the study visit to Lantmännen and LRF (April 26), I will give you some keywords related to the visit and you will (individually) write a short reflection (1-2 pages) on the study visit. The reflections should be uploaded in Canvas no later than Friday, June 3.
- The guest lectures (April 19 and May 6) are compulsory to attend. This is also the case when it comes to the study visit to Lantmännen and LRF (April 26), and the course-essay seminars (May 31, and June 3)
- The exam on Tuesday, May 24, will focus on 'essay-questions', i.e., students are asked to explain/analyze/reflect upon some central issues from the course. Please note that the exam starts at 8.00 – sharp! I will get back to you on details on the exam.
- Course-essay (in pairs/trios): Choose a topic, related to agricultural cooperatives, that you find interesting. Write an essay, not exceeding 7 pages, having at least the following headings (you can add 'extra headings', if you like):
 - Background
 - Problem
 - Theoretical framework
 - Method
 - Empirical data
 - Analysis and results
 - Conclusions

Literature

After the course introduction, the literature can ONLY be found in Canvas, so you can download it.

Cobia and Anderson (CA) is a textbook that is not published (and never will be), hence it is not available to anybody. Jerker Nilsson (who earlier ran this course) has access to this book because he is one of the co-authors and he has an OK from the editors to use these chapters in this course. You will read some of the chapters of this book (see below – indicated by ‘CA1, 2, 7’, etc).

In addition to the CA-chapters, you will also read some articles, which cover areas not covered by Cobia and Anderson. A list of these is also found below.

Title	Code in lecture plan (x=chapter)	Size (pages)
Cobia, David & Bruce Andersson (eds). 2004. <i>Cooperatives: An Economic and Management Perspective</i> . (Prentice-Hall, Englewood Cliffs, NJ) (Under editing) Chapters 1, 2, 7, 10, 11, 12, 13, 14	CAx	206 ⁵
Nilsson, Jerker; Gunnar LH Svendsen & Gert Tingaard Svendsen. 2012. “Are large and complex agricultural cooperatives losing their social capital?”, <i>Agribusiness</i> , 28(2): 187-204.	NSS	16
Hakelius, Karin & Helena Hansson. 2016. “Measuring changes in farmers’ attitudes to agricultural cooperatives: Evidence from Swedish agriculture”, <i>Agribusiness</i> , 32(4): 531-546.	HH	13
Morfi, C; J Nilsson & H Österberg. 2018. Why farmers involve themselves in co-operative district councils. <i>Annals of Public and Cooperative Economics</i> , 89(4): 581-598.	MNÖ	16
Williamson, Oliver. 2008. “Outsourcing: Transaction cost economics and supply chain management”, <i>Journal of Supply Chain Management</i> , 44(2): 5-16.	OW	10

⁵ Chapter 1: 21 pages, chapter 2: 24 pages, chapter 7: 24 pages; chapter 12: 25 pages; chapter 13: 27 pages, chapter 14: 43 pages; chapter 10: 20 pages; and chapter 11: 22 pages - all written with double spacing.

Title	Code in lecture plan (x=chapter)	Size (pages)
Hakelius, Karin; Kostas Karantininis & Li Feng. 2013. "The resilience of the cooperative form: Cooperative beehiving by Swedish cooperatives". In Ehrmann, Windsperger, Cliquet & Hendrikse (eds): <i>Network Governance. Alliances, Cooperatives and Franchise Chains</i> . Berlin: Springer Verlag: 127-147.	HKF	19
Hess, Sebastian; Lena W Lind & Se Liang. 2012. "Farmers' perceived transaction costs in relation to slaughterhouses of different ownership structure", <i>Agribusiness</i> , 29(1): 96-111.	HLL	14
Chaddad & Cook. 2004. "Understanding new cooperative models: An ownership-control rights typology", <i>Review of Agricultural Economics</i> , 26(3): 348-360.	CC	17
Eisenhardt, Kathleen. 1989. "Agency theory: An assessment and review", <i>The Academy of Management Review</i> , 14(1): 57-74.	KE	16
Chaddad, Fabio & Constantine Iliopoulos. 2012. "Control rights, governance, and the costs of ownership in agricultural cooperatives", <i>Agribusiness</i> , 29(1): 3-22.	CI	17
Bijman, Jos & George Hendrikse. 2003. "Co-operatives in chains: Institutional restructuring in the Dutch fruit and vegetable industry", <i>Journal on Chain and Network Science</i> , 3(2): 95-107.	BH	12
Kurakin, A & O Visser. 2017. Post-socialist agricultural cooperatives in Russia: a case study of top-down cooperatives in the Belgorod region, <i>Post-Communist Economies</i> , 29(2): 158-181.	KV	15

Title	Code in lecture plan (x=chapter)	Size (pages)
Fulton, Murray E & Kathy A Larson. 2009. "The restructuring of the Saskatchewan Wheat Pool: Overconfidence and agency", <i>Journal of Cooperatives</i> , 23: 1-19.	FL	16
Keeling Bond, J. 2009. "Corporate financial performance and board of director characteristics: A quantitative investigation", <i>Journal of Cooperatives</i> 22: 22-44.	KB	16
Chechin, Andrei; Jos Bijman; Stefano Pascucci & Onno Omta. 2012. "Decomposing the member relationship in agricultural cooperatives: Implications for commitment", <i>Agribusiness</i> , 29(1): 39-61.	CBPO	20
Hakelius, Karin. 2018. "Understanding the board of Swedish farmer cooperatives – Cases focusing on board composition and interaction patterns", <i>Journal of Co-operative Organization and Management</i> , 6(2): 45-52	KH	8
Bijman, Jos; Markus Hanisch & Gert van der Sangen. 2014. "Shifting control? The changes of internal governance in agricultural cooperatives in the EU", <i>Annals of Public and Cooperative Economics</i> , 85(4): 641-661.	BHS	18
Bijman, Jos & Dinghuan Hu. 2011. "The rise of new farmer cooperatives in China: Evidence from Hubei Province", <i>Journal of Rural Cooperation</i> , 39(2):99-113.	BH2	14
Grashuis, Jasper & Michael Cook. 2018."An examination of new generation cooperatives in the upper Midwest: Successes, failures, and limitations", <i>Annals of Public and Cooperative Economics</i> , 89(4): 623-644.	GC	14

Title	Code in lecture plan (x=chapter)	Size (pages)
Tefera, Delelegne A; Jos Bijman & Maja A Slingerland. 2017. "Agricultural co-operatives in Ethiopia: Evolution, functions and impact", <i>Journal of International Development</i> , 29: 431-453.	TBS	15
SUM, pages to read		492

Study visit and Course Requirements

In connection with the study visit to Lantmännen and LRF (April 26), you should be well prepared. You should scrutinize the firms' websites (for links, see Canvas, or Google). If Lantmännen and/or LRF provide us with any written/digital material in advance, you should also read this material carefully. *During* the study visit you should be active and curious – act as journalists to find out what may interest you!

As mentioned above, it is compulsory to participate in the study visit (April 26), and the guest lectures (April 19, and May 6), and the course essay 'seminars'. If you do not meet these requirements, you will be given another task (one for each activity you have been absent from), which will be much more time consuming for you, compared to if you had participated.

In order to pass the course, you have to participate in the compulsory activities presented above, and hand in the following *individual* task:

- Reflection on the study visit, treating the key terms handed to you by KH. Each reflection should be 1-2 pages. Upload in Canvas by June 3.

An additional requirement to pass the course is to take part in writing and presenting a course essay (in pairs/trios) – see above.

Looking forward to the course!

/Karin