

day	date	time	Subject	Room	Comments
	Week 13				
Monday	24 March				
Tuesday	25 March	13 - 16	Course intro/ why do organisations need management control systems/input-throughput-output controls	Sälgen/Zoom	Chapter 1
Wednesday	26 March	10 - 12	Group Discussion – efficiency of controls	Zoom	
Thursday	27 March	13 - 16	Corporate governance/shareholders view/CSR/strategy	Sälgen/Zoom	Chapter 2
Friday	28 March		Working on the case		
	Week 14				
Monday	31 March	13 - 16	Human behaviour, ethics, agency theory	Sälgen/Zoom	Chapter 3
Tuesday	1 April	13 - 16	Equal opportunity- group discussion	Zoom	
Wednesday	2 April		Working on the case		
Thursday	3 April	13 - 16	Structure & responsibility centres/ lean management	Sälgen/Zoom	Chapter 4 & 6
Friday	4 April		Working on the case		
	Week 15				
Monday	7 April	13 - 16	Inter organisational relationships and management control practices	Sälgen/Zoom	Chapter 7
Tuesday	8 April	9 - 12	Group discussions – inter organisational relationships	Zoom	
Wednesday	9 April		Working on the case		
Thursday	10 April	13 - 16	Measuring performance/balanced score card	Sälgen/Zoom	Chapter 9
Friday	11 April	13 - 15	Group discussions – balanced score cards	Zoom	
	Week 16				
Monday	14 April		Working on the case		
Tuesday	15 April		Working on the case		
Wednesday	16 April		Working on the case		
Thursday	17 April	Easter			
Friday	18 April				
	Week 17				
Monday	21 April	Easter			
Tuesday	22 April	13 - 16	Incentive systems, agency theory/self determination theory, motivation	Sälgen/Zoom	Chapter 10

Wednesday	23 April		Working on the case		
Thursday	24 April	13 - 16	Risk Management	Sälgen/Zoom	Chapter 11
Friday	25 April	13 - 16	Balancing innovation/empowerment and control	Sälgen/Zoom	
Week 18					
Monday	28 April		Working on the case		
Tuesday	29 April		Exam/ submission case		
Wednesday	30 April	Walpurgis Night			
Thursday	1 May	Labour day			

Literature: Hartmann F, Kraus K, Nilsson G, Anthony R & Govindarajan V. 2021. Management control system. Second European Edition. McGrawHill London.
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Chapter 1, 2, 3, 4, 6, 7, 9, 10, 11